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**North Hills Office Services, Inc. and Service Employees International Union, Local 32BJ.**<sup>1</sup> Case 29–CA–26546

November 30, 2005

DECISION AND ORDER

BY CHAIRMAN BATTISTA AND MEMBERS LIEBMAN  
AND SCHAUMBER

On March 31, 2005, Administrative Law Judge Raymond P. Green issued the attached decision. The Respondent filed exceptions and a supporting brief, and the Charging Party filed a response.

The National Labor Relations Board has considered the decision and the record in light of the exceptions, brief, and response and has decided to affirm the judge's rulings, findings, and conclusions only to the extent consistent with this Decision and Order.

I. BACKGROUND

The Employer is a cleaning contractor that services office buildings in the New York/New Jersey Metropolitan area. The Respondent employs about 400 cleaning employees who work at various locations. The location at issue, 25 Harbor Park Drive, Port Washington, New York, is occupied by Pall Corporation, a company that manufactures and distributes filtration devices.

About May 2004,<sup>2</sup> the Charging Party Union commenced an organizing drive among the Respondent's employees at its various locations. Ruth Perez, an employee at the Pall Corporation location, spoke with a union organizer in the parking lot of the building after her shift sometime in June, and was observed doing so by Supervisor Policarpio Cruz. On the following day, Cruz told Perez that he had been informed by the facility security guard that Perez was talking to a nonemployee on company property. Cruz reminded Perez, "we have to follow building norms and, [you cannot talk] with members of 32BJ or any other stranger inside the parking lot." Cruz informed Perez that she had every right to talk to anyone she wanted but not on the company's property. The Respondent maintains a rule stating, "No unauthorized personnel on the job at any time. (This includes children[.]) Only people who are employed by North Hills Office Services can be on the property."

<sup>1</sup> We have amended the caption to reflect the disaffiliation of the Service Employees International Union from the AFL–CIO effective July 25, 2005.

<sup>2</sup> Unless otherwise stated, all dates are in 2004.

Perez had another conversation with a union organizer while in her car in the parking lot after her shift sometime in July. Field Supervisor Angel Alvarez saw Perez talking to someone he assumed to be a union organizer. Alvarez approached Perez' car and said to Perez, "You must leave the property if you want to talk to them." Alvarez told Perez that she could continue her conversation off the property only 25 feet away. Perez complied. The next day, Alvarez reminded Perez of the Respondent's rules. Alvarez testified that Pall Corporation told him to be "very careful" with nonemployees on the property because the building was considered a terrorist attack target.<sup>3</sup>

The issue is whether, as alleged in the complaint and found by the judge, the Respondent violated Section 8(a)(1) of the Act by instructing an employee not to speak with union representatives who were not authorized to be on the property in question.<sup>4</sup> The judge, although acknowledging that the Respondent would not have violated the Act by telling the union organizer to leave the property, nonetheless concluded that the Respondent could not legally tell its own employees not to talk to a union organizer about union business while on the property during their nonwork time.<sup>5</sup> We disagree.

II. ANALYSIS

It is well established that an employer may take reasonable steps to ensure that nonemployees are prevented from trespassing on its property.<sup>6</sup> See *NLRB v. Babcock & Wilcox*, 351 U.S. 105, 112 (1956). The General Counsel contends, and the judge found, that the Respondent was not lawfully denying access to nonemployees but was instead restricting its employee from engaging in Section 7 activity, which is unlawful absent special circumstances. See *Republic Aviation Corp. v. NLRB* 324

<sup>3</sup> The facts are as found by the judge, augmented by the undisputed facts in the record. We note that the judge made two inadvertent errors. First, the judge stated that the facility at issue is located in Port Jefferson. Second, the judge found that Cruz admitted telling Perez that a security guard informed Cruz that Perez was talking to someone on company property, but Cruz' testimony does not support this finding. These inadvertent factual discrepancies do not affect the result in this case.

<sup>4</sup> The complaint also alleged that the Respondent created the impression of surveillance, interrogated employees about their union activities, and threatened employees with discharge and with stricter enforcement of company rules because they supported the Union. The judge dismissed these allegations, and there were no exceptions to these dismissals.

<sup>5</sup> There was no exception to the judge's finding that the Respondent had the right to prevent nonemployees from trespassing on the property, which the Respondent did not own. The Respondent provided services for a company that occupied the property.

<sup>6</sup> Although not necessary for our analysis here, we note that the Union had alternative channels of communication available to reach employees.

U.S. 793, 803 (1945), citing *Peyton Packing Co.*, 49 NLRB 828, 843 (1943), enfd. 142 F.2d 1009 (5th Cir. 1944), cert. denied 323 U.S. 730 (1944).

The burden is on the General Counsel to prove by a preponderance of evidence that the Respondent's conduct violated Section 8(a)(1) by interfering, restraining, or coercing Perez in the exercise of her Section 7 rights. Assuming that Perez was engaged in Section 7 activity when she spoke with union organizers, the General Counsel still failed to prove a violation here.

The Respondent, through Supervisors Cruz and Alvarez, simply reminded Perez of the Company's rule prohibiting access to the property by unauthorized personnel,<sup>7</sup> and requested that she not abet violations of that rule by engaging in conversations with trespassers on the property. The fact that the Respondent directed its admonition to the employee, rather than to the union organizer, does not change the result. We find the judge's and our colleague's distinction elevates form over substance—there is no meaningful difference between the Respondent's telling the union organizer to leave the property and the Respondent's telling Perez to stop talking to the union organizer while on the property. In both instances, the purpose and effect of the instruction is to obtain compliance with a property restriction, one that does not impermissibly restrict Section 7 activity.

Our colleague points to cases which emphasize the distinction between employees and nonemployees. However, that distinction, as applied in those cases, means that employees have a Section 7 right to speak with other employees on company property (at appropriate times and places), but nonemployees do not have the right to even be on company property and thus, necessarily, have no right to speak with employees on company property. It is thus clear that the Respondent could tell the nonemployee to leave the property. The necessary consequence of this ouster of the nonemployee would be that the nonemployee would not be able to speak with the employee on company property. In view of this, we see no meaningful distinction between directing the nonemployee to leave the property and directing the employee to not talk to the nonemployee.<sup>8</sup>

<sup>7</sup> There are no exceptions to the judge's finding that the rule was lawful.

<sup>8</sup> As there is no meaningful distinction between telling the union organizer to leave the property, and telling Perez to refrain from talking to him, we disagree with our colleague's assertion that the Respondent did not "seek to enforce the no-access rule against an asserted trespasser" and that the Respondent "tolerated the union organizer's presence on its property." We find that the Respondent did in fact "seek" to enforce its no-access rule against the trespassing union organizer by telling Perez not to talk to the union organizer while on its property.

Our finding that the Respondent was not interfering with its employee's rights is confirmed by the supervisors' statements. Alvarez told Perez that she could continue her conversation with the union organizer off the property only 25 feet away, and Perez complied. Similarly, Cruz told Perez that she could talk to anyone she wanted, but not on the property. These statements demonstrate that the Respondent was not restricting Perez from engaging in Section 7 activity. Instead, Cruz' and Alvarez' statements constituted a request that Perez not undermine a legitimate prohibition that was consistent with its work rules and its client's safety concerns, while at the same time acknowledging Perez' rights.

We do not disagree with our colleague on the law. However, because we find the Respondent's conduct effectively was directed at the nonemployee trespasser's presence on the property, we find inapposite the cases she cites addressing no-access rules enforced against employees who exercise their Section 7 rights on company property. Our colleague does not consider the lack of evidence that the Respondent in any manner restricted employees in the exercise of Section 7 activity when the activity did not involve trespassers. Additionally, she ignores a fact we find telling—that Perez could, and in fact did, continue her conversation off the property. Accordingly, we find that the Respondent did not violate Section 8(a)(1) of the Act, and we reverse the judge and dismiss the complaint.

#### ORDER

The complaint is dismissed.

Dated, Washington, D.C. November 30, 2005

Robert J. Battista, Chairman

Peter C. Schaumber, Member

(SEAL) NATIONAL LABOR RELATIONS BOARD

MEMBER LIEBMAN, dissenting.

The Respondent contends that it legitimately enforced a rule barring property access to strangers. However, it enforced the rule not against a (nonemployee) stranger, but against an employee who was lawfully on the property and engaged in protected activity. The majority agrees with the Respondent that its conduct was lawful, finding no significant difference whether the no-access

Thus, contrary to the dissent, we do not conclude that the Respondent tolerated the union organizer's presence on its property.

rule is enforced against an employee or a stranger to the property. However, “[t]he distinction is one of substance.” *NLRB v. Babcock & Wilcox Co.*, 351 U.S. 105, 113 (1956).

On two occasions in the midst of a union organizing drive, the Respondent’s supervisors told employee Ruth Perez that she was not permitted to speak to visitors in the building parking lot. Perez was off-duty in each instance, and the supervisors were aware that the visitors she spoke with were union organizers. Although the Respondent argues that it was merely enforcing a rule prohibiting strangers on the property, in neither case did it attempt to eject the union organizers.

Employers generally have a property right to exclude nonemployee union organizers from company property.<sup>1</sup> But different considerations apply with respect to employees who exercise their Section 7 rights on the employer’s property. As the Board has explained, citing a long line of precedent:

In an unbroken line of decisions, this Board and the Supreme Court have stated that, where an employee exercises his Section 7 rights while legally on an employer’s property pursuant to the employment relations, the balance to be struck is not *vis-à-vis* the employer’s property rights, but only *vis-à-vis* the employer’s managerial rights. The difference is “one of substance,” since in the latter situation Respondent’s managerial rights prevail only where it can show that the restriction is necessary to maintain production or discipline or otherwise prevent the disruption of Respondent’s operations.

The *Firestone Tire & Rubber Co.*, 238 NLRB 323 (1978) (citations omitted).<sup>2</sup> As in *Firestone Tire*, the facts here clearly reveal that the Respondent’s managerial interests were not threatened in any way by Perez’ off-duty parking lot conversations with union organizers. As the judge found, the Respondent has not proved any special circumstances here to justify the restriction on employee protected activity. See, e.g., *International Business Machines Corp.*, 333 NLRB 215, 221 (2001), *enfd.* 31 Fed.Appx. 744, 2002 WL 451783 (2d Cir. 2002) (unpublished).

In contrast, what the Respondent has established is a pretext for interference with protected rights. In neither instance did it seek to enforce the no-access rule against

an asserted trespasser.<sup>3</sup> Instead, the Respondent used the rule in a manner that clearly had the effect of restraining Perez’ protected activity during an organizing drive. Indeed, the Respondent’s asserted concern with property rights, endorsed by the majority, is completely at odds with the fact that the Respondent actually *tolerated* the union organizer’s presence on the property. What it clearly did *not* tolerate was its employee talking to a union organizer. Thus, contrary to the majority, the Respondent was not really enforcing a no-access rule; it did not really care about the purported trespass. What it wanted to halt was the conversation.

I therefore would find that the Respondent violated Section 8(a)(1).

Dated, Washington, D.C. November 30, 2005

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Wilma B. Liebman, Member

#### NATIONAL LABOR RELATIONS BOARD

*James Kearns, Esq.*, for the General Counsel.

*Alan Pearl, Esq.* and *Nancy Hark, Esq.*, for North Hills.

*Judith I. Padow, Esq.* and *Katchen Locke, Esq.*, for the Union.

#### DECISION

##### STATEMENT OF THE CASE

RAYMOND P. GREEN, Administrative Law Judge. I heard this case in Brooklyn, New York, on February 15, 2005. The charge in this case was filed on September 27, 2004, and the complaint was issued on December 22, 2004. It alleged

1. That on or about June 3, 2004, the Respondent, by its Supervisor Policarpio Cruz, (a) prevented employees from speaking with union representatives in the parking lot, (b) created the impression of surveillance, and (c) interrogated employees about their union activities.

2. That in July 2004, the Respondent, by its Supervisor Angel Antonio Alvarez, prevented employees from speaking to union representatives in the parking lot.

3. That in July 2004, Alvarez threatened employees with discharge and with stricter enforcement of company rules because they supported the Union.

On the entire record, including my observation of the demeanor of the witnesses, and after considering the brief filed, I make the following

##### FINDINGS OF FACT

##### I. JURISDICTION

The Respondent admits and I find that it is an employer

<sup>1</sup> *Babcock & Wilcox Co.*, *supra*; *Lechmere Inc. v. NLRB*, 502 U.S. 527 (1992).

<sup>2</sup> The Board and the courts have long been engaged in “working out an adjustment between the undisputed right of self-organization assured to employees . . . and the equally undisputed right of employers to maintain discipline in their establishments.” *Republic Aviation Corp. v. NLRB*, 324 U.S. 793, 797–98 (1945).

<sup>3</sup> The Respondent was not the owner of the parking lot, but there are no exceptions to the judge’s finding that the Respondent would have had the right to preclude nonemployee union organizers from trespassing on the property. See generally *Wild Oats Community Markets*, 336 NLRB 179, 180 (2001).

within the meaning of Section 2(2), (6) and (7) of the Act. I also find that Service Employees International Union, Local 32BJ, AFL-CIO is a labor organization within the meaning of Section 2(5) of the Act.

## II. THE ALLEGED UNFAIR LABOR PRACTICES

North Hills Office Services is a cleaning contractor that does business in the New York/New Jersey Metropolitan area. In the present case, it has a contract to provide these services in a building located at 25 Harbor Park Drive in Port Jefferson, New York. This is a two story building which has a single tenant, the Pall Corporation.<sup>1</sup> That company has offices and some kinds of laboratories in the building. North Hills has about 10 or 11 cleaning people who work at the building, normally between 6 and 10 p.m.

The Respondent employs about 400 cleaning employees who work at about 60 to 65 locations. Since 1974, with one exception, its employees, on a company wide basis, in the classifications of matrons and porters, have been represented by another labor organization called the National Organization of Industrial Trade Unions (NOITU).<sup>2</sup>

In or about May 2004, the Charging Party commenced an organizing drive among various Respondent's employees at various locations. In the present case, union organizers attempted to approach employees at 25 Harbor Park Drive in early June 2004.

Ruth Perez testified that in early June 2004, she spoke with a union organizer in the parking lot one evening after her shift ended. She testified that Supervisor Policarpio Cruz passed by while she had this conversation. He concedes that he saw her having a talk with someone whom he assumed to be a Local 32BJ organizer.

On the following day, Cruz approached Perez and admittedly told her that a security officer for the building, via the security camera, had seen her talking to someone and that she should not be talking to visitors in the parking lot. He told her that the Respondent's rules forbid employees from talking to visitors on company property. She testified that Cruz gave her a copy of the Respondent's employee rules and told her that she had to follow the rules or she would be fired. He testified that he told her that she had to follow company rules but states that he did not mention any consequences for failing to do so.

Perez also testified that in July 2004, there was another occasion when she spoke to a union organizer in the parking lot as she was in her car. According to Perez, on this occasion a man whom she later found out was Angel Alvarez, came over to the car, banged on the window and told her that she had to leave; that she couldn't be talking to someone in the parking lot. Perez testified that on the following evening, at the beginning of her shift, Alvarez came over to her, introduced himself and said that the building was a terrorist target and that she could not be talking to people in the parking lot. She also testified that he said that the employees did not need a different union

and that they already received various benefits. According to Perez, Alvarez finally said that things were going to change and that the employees no longer could continue to come in late or go home early and that three mistakes could cost an employee her job.

With respect to the July incidents, Alvarez testified that he approached Perez while she was in her car and politely told her that she could not be talking to someone in the parking lot after work; that if she wanted to talk to this person she could go 25 feet and talk to him outside the lot. (Alvarez admits that he assumed that she was talking to a Local 32BJ organizer). He testified that on the following morning, he spoke to Perez merely to remind her of the Company's rules about talking to visitors on company premises, which he understood to include the parking lot. He denied telling Perez that the Company was going to make any changes in the way it enforced its rules and in this respect, I am going to credit his version. I note in this respect that the General Counsel produced no other witnesses to assert that the Respondent had announced plans to more strictly enforce its rules.

## III. ANALYSIS

After reviewing the testimony and consistent with my credibility findings, I do not conclude that the Respondent interrogated employees about their union activities, threatened stricter enforcement of company rules, or gave employees the impression that their union activities were being kept under surveillance. In the latter regard, while it is true that Cruz told Perez in early June 2004 that her conversation with a visitor had been observed on a security camera, the evidence indicates that the tenant or building owner had previously placed security cameras around the premises. Therefore Cruz' comment to her was merely a truthful description of what had happened the previous night and should not be construed as an indication that the Respondent was going to engage in union surveillance. I also credit his denial that he threatened her with discharge.

Therefore, the basic remaining question here is whether the Company could tell its employees that they could not speak with union organizers during their off duty hours while they were present in the parking lot owned or leased by the Respondent's client.

Since the parking lot is someone's private property and as there are no special circumstances herein, the owner or the leaseholder could call the police and legally prevent non-employees from trespassing. Absent special circumstances not present in this case, an employer may bar from its property nonemployee union supporters. *Lechmere, Inc. v. NLRB*, 502 U.S. 527 (1992); *NLRB v. Babcock & Wilcox*, 351 U.S. 105 (1956).<sup>3</sup> Put more prosaically, whether I own or lease property, I have the right, for good reason or ill (or no reason at all), to prevent my neighbor's well behaved children from playing on my front lawn.

An employer can take reasonable steps to insure that people who are not employees, (as opposed to off duty employees), are prevented from trespassing onto its private property. In *Teksid*

<sup>1</sup> The Pall Corporation, according to its web site is a company principally engaged in the business of making various types of filters.

<sup>2</sup> For a more complete description of the Company's operations and the ongoing contest between the Charging Party and NOITU, see my decision in JD(NY)-05-05.

<sup>3</sup> No contention is made here, nor could one be asserted, that the Union had no reasonable means of communicating with employees.

*Aluminum Foundry*, 311 NRB 711, 715 fn.2 (1993), the Board affirmed the conclusion that a company did not engage in unlawful surveillance when it posted security guards at its plant entrance and established a procedure whereby persons seeking entry had to sign in and out. The administrative law judge, citing *Hoschton Garment Co.*, 279 NLRB 565, 567 (1986), stated that employers “have a right to respond to an organizational campaign by establishing procedures for denying unauthorized persons access to their facilities, and any incidental observation of public union activity by security guards is not unlawful.”

However, while it is perfectly permissible for a property holder to preclude nonemployees from gaining entrance to private property, the same rule does not automatically apply to the employer’s own employees. In *Firestone Tire & Rubber Co.*, 238 NLRB 1323 (1978), an employee and shop steward was told that he could only continue to use the company parking lot if he removed from his car, several large signs, one stating, “Don’t Buy Firestone Products.” This parking lot was used primarily by company employees but also was used by visitors. When the individual refused to remove the signs, he was disciplined. The Board, citing the Supreme Court’s decisions in *Eastex, Inc. v. NLRB*, 434 U.S. 1045 (1978); *Hudgens v. NLRB*, 424 U.S. 507, 521 fn. 10 (1976); *NLRB v. The Babcock & Wilcox Co.*, 351 U.S. 105, 113 (1965); and *Republic Aviation Corp. v. NLRB*, 324 U.S. 793, 803 (1945), stated *inter alia*,

In an unbroken line of decisions, this Board and the Supreme Court have stated that where an employee exercises his Section 7 rights while legally on an employer’s property pursuant to the employment relationship, the balance to be struck is not vis a vis the employer’s property rights, but only vis a vis the employer’s managerial rights. The difference is “one of substance,” since in the latter situation Respondent’s managerial rights prevail only where it can show that the restriction is necessary to maintain production or discipline or otherwise prevent the disruption of Respondent’s operations. . . .

The facts clearly reveal that but for the fact that the parking lot was located on Respondent’s premises, Knight was clearly engaged in protected concerted activities. This Board has long held that actions taken in sympathy of other striking employees fall within the protection of Section 7 of the Act. . . .

[T]he Administrative Law Judge cites *Cashway Lumber Inc.*, for the rule that an employee does not have a right to affix union posters on the employer’s walls and property. However, this case is clearly distinguishable since *Cashway*, *supra*, stands only for the proposition that an employee is not engaged in protected activity if he defaces the employer’s property. The mere presence of an automobile on which signs have been attached does not constitute the defacement of the property on which it has been parked.

....

This case does not present a situation analogous to *Southwestern Bell Telephone Company*, *supra*, where a message printed on shirts worn at work . . . was found to be “offensive, ob-

scene or obnoxious,” thereby justifying the employer’s actions taken against employees who refused to remove them or cover them up. Here . . . the boycott signs were not taken into Respondent’s work areas, did not interfere with Knight’s ability to perform his assigned tasks, and did not otherwise interfere with Respondent’s managerial rights. Here, the record clearly reveals that the parking lot was primarily used by employees not then at work and was an appropriate forum for communication among them. The fact that other persons not employed by Respondent may have had access to the parking lot and accordingly have had occasion to read these signs is insufficient reason for Respondent to be able to control an employee’s exercise of his Section 7 rights. . . .

The point here is that although it would be permissible for the Respondent or its clients to take steps to preclude union organizers from trespassing onto private property, it is an altogether different story for the Respondent to prevent its own employees from engaging in union or protected concerted activity on private property during their nonworking time. Employees who work on private property are not strangers but occupy the status of invitees. As there is no showing that such activity by employees would adversely affect production or work discipline, I can see no justification for a supervisory direction to an employee, (with the necessary implication of disciplinary action for noncompliance), to refrain from engaging in protected activity in the parking lot. Thus while I would not find that the Respondent violated the Act by telling a union organizer to leave the parking lot, I would also find that the Respondent could not legally tell its own employees not to talk to a union organizer or other employees about union business on the lot during their nonwork time. *International Business Machines Corp.*, 333 NLRB 215, 219–221 (2001).

The Respondent may argue that there are special circumstances here. In this regard, there was some testimony that Respondent’s management were told by the tenant that it was a terrorist target. But that little piece of hearsay evidence is not sufficient in my opinion. The Respondent presented no other evidence to show that securing the parking lot and making it inaccessible to visitors was necessary for national or anyone else’s security. The tenant may have laboratories in the building but I have no idea what they are for. The parking lot is not surrounded by any fences and the entrances are not patrolled by security guards to prevent unauthorized access. On the contrary, the lot is adjacent to a public road, has three unsupervised entrances and can be accessed either by vehicle or by foot.

#### CONCLUSIONS OF LAW

1. The Respondent, North Hills Office Services, Inc., is an employer engaged in commerce within the meaning of Section 2(6) and (7) of the Act.

2. Service Employees International Union, Local 32BJ, AFL–CIO, is a labor organization within the meaning of Section 2(5) of the Act.

3. By directing off duty employees not to engage in union activity in the parking lot, the Respondent has violated Section 8(a)(1) of the Act.

4. The aforesaid violation, affects commerce within the meaning of Section 2(6) and (7) of the Act.

5. Except to the extent found here, I recommend that the other allegations be dismissed.

#### REMEDY

Having found that the Respondent has engaged in certain unfair labor practices, I find that it must be ordered to cease and desist and to take certain affirmative action designed to effectuate the policies of the Act.

Inasmuch as this is the fourth Decision finding that the Respondent has violated various provision of the Act in relation to attempts by Local 32BJ to organize its employees, I shall recommend that the notice, in English and Spanish, be posted at all facilities in New York and New Jersey where the Respondent is performing services.

On these findings of fact and conclusions of law and on the entire record, I issue the following recommended <sup>4</sup>

#### ORDER

The Respondent, North Hills Office Services, Inc., its officers, agents, successors, and assigns, shall

1. Cease and Desist from

(a) Directing off duty employees not to engage in union activity in the parking lot.

2. Take the following affirmative action that is necessary to effectuate the policies of the Act.

(a) Within 14 days after service by the Region, post at all of its facilities in New York and New Jersey copies of the attached notice in English and Spanish, marked "Appendix."<sup>5</sup> Copies of the notice, on forms provided by the Regional Director for Region 29, after being signed by the Respondent's authorized representative, shall be posted by the Respondent immediately upon receipt and maintained for 60 consecutive days in con-

<sup>4</sup> If no exceptions are filed as provided by Sec. 102.46 of the Board's Rules and Regulations, the findings, conclusions, and recommended Order shall, as provided in Sec. 102.48 of the Rules, be adopted by the Board and all objections to them shall be deemed waived for all purposes.

<sup>5</sup> If this Order is enforced by a judgment of a United States court of appeals, the words in the notice reading "Posted by Order of the National Labor Relations Board" shall read "Posted Pursuant to a Judgment of the United States Court of Appeals Enforcing an Order of the National Labor Relations Board."

spicuous places including all places where notices to employees are customarily posted. Reasonable steps shall be taken by the Respondent to ensure that the notices are not altered, defaced, or covered by any other material. In the event that during the pendency of these proceedings, the Respondent has gone out of business or closed the facility involved in these proceedings, or sold the business or the facilities involved here, the Respondent shall duplicate and mail, at its own expense, a copy of the notice to all current employees and former employees employed by the Respondents at any time since June 3, 2004.

(b) Within 21 days after service by the Region, file with the Regional Director a sworn certification of a responsible official on a form provided by the Region attesting to the steps that the Respondent has taken to comply.

Dated, Washington, D.C. March 31, 2005

#### APPENDIX

##### NOTICE TO EMPLOYEES

##### POSTED BY ORDER OF THE

##### NATIONAL LABOR RELATIONS BOARD

##### An Agency of the United States Government

The National Labor Relations Board has found that we violated the National labor Relations Act and has ordered us to post and abide by this notice.

Section 7 of the Act gives employees these rights.

To organize

To form, join, or assist any union

To bargain collectively through representatives of their own choice

To act together for other mutual aid or protection

To choose not to engage in any of these protected concerted activities.

WE WILL NOT direct off duty employees not to engage in union or other protected concerted activity in the parking lot.

WE WILL NOT in any other manner, interfere with, restrain or coerce our employees in the rights guaranteed to them by Section 7 of the Act.

NORTH HILLS OFFICES SERVICES, INC.